

### **VISION:**

OSSA's vision for Innovation stems from its corporate vision, which aims to be among the world's leading companies in the underground construction sector. OSSA seeks to be recognized in its area of expertise as a company committed to the development and promotion of technical knowledge, as well as to competitive and sustainable improvement through Innovation.

### **PURPOSE OF INNOVATION:**

OSSA's innovation purpose is based on its corporate mission as a specialist in underground construction. OSSA aims to generate value as a specialist within a framework of legality and best environmental and social practices. The company consistently allocates both tangible and intangible resources to maintain an effective and efficient Innovation structure and to carry out Innovation activities that enhance its competitiveness as a specialized company.

### **VALUES (Corporate and Innovation):**

Commitment

- Honesty
- Flexibility
- Professionalism

OSSA's strategy pursues innovation in both products and processes. The company aims to apply incremental innovations but does not disregard the opportunity to implement disruptive innovations when possible. OSSA seeks to adopt a competitive leadership position within the sector through Innovation initiatives.

The strategy takes into account the results of external and internal analyses, as well as the identified needs and expectations of stakeholders. It is based on three strategic lines:

**Innovation in machinery:** The company owns its own fleet of machinery, making it valuable to drive innovation in adapting machine features to meet specific client requirements. Some projects are oriented toward this goal.

**Innovation in technology:** OSSA's innovation potential in this area lies in adapting new software applications to its type of construction projects and the company's specific working conditions.

**Innovation in measurement and control systems:** OSSA's opportunities for innovation in this field involve leveraging continuous measurement of various parameters to enhance productivity. Monitoring systems are integrated with production systems so that the latter adjust their operations based on real-time measurement results.

**In San Sebastián de los Reyes (Spain), on May 06, 2025**  
**Mr. Carlos Puente Costales**  
**President**

