

RDI vision, mission and strategy

VISION:

The RDI vision of OSSA is rooted in its business vision that strives to become a world leader in the field of execution of underground works. **OSSA aims to be acknowledged within its area of specialisation as a company that is committed to developing and furthering technical know-how and competitive and sustainable advancement through RDI.**

MISSION:

The RDI mission of OSSA is rooted in its business mission as a specialist in underground works. The goal of OSSA is to generate value as a specialist within a framework of observance of legality and good environmental and social practices. **OSSA continuously devotes both material and intangible resources to maintain an effective and efficient RDI structure and thus complete RDI activities that improve its competitiveness as a specialist company.**

VALUES (company and RDI):

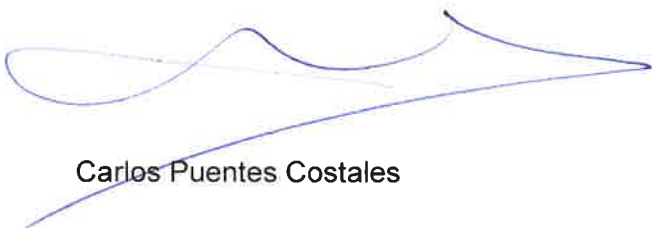
- Commitment
- Honesty
- Flexibility
- Professionalism

The strategy applied by OSSA pursues innovation in both products and processes. OSSA wishes to focus on increasing the application of novel solutions, but will not discard the application of disruptive solutions, should the situation arise. The competitive position that OSSA wants to adopt is that of a competitive leader in the field through RDI.

The strategy considers the results of the external and in-house analysis and the identified needs and expectations that correspond to the interested parties. They are founded upon **three strategic axes**:

- Strategic axis of **innovation in machinery**. The company relies on its own fleet of machinery, so is interested in fostering innovation to adapt the features of the machinery to the solutions required by each client.
- Strategic axis of **innovation in technology**. The possibilities of OSSA to innovate in this axis involve adapting new IT programs to the type of project and the specific work conditions of the company.
- Strategic axis of **innovation in metering and control systems**. The options of OSSA to develop RDI activities in this axis involve benefitting from the possibilities of the continuous metering of different parameters to improve productive performance. Monitoring systems are combined with productive systems, modifying the way of working as the results of the metering are obtained.

In San Sebastián de los Reyes, Madrid (Spain), on March 6, 2018



Carlos Puentes Costales